




# **Food Research & Action Center, Inc. and Affiliate**

## **Independent Auditor's Report and Consolidated Financial Statements**

December 31, 2024 and 2023



**Food Research & Action Center, Inc. and Affiliate**  
**Contents**  
**December 31, 2024 and 2023**

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## Independent Auditor's Report

Board of Directors  
Food Research & Action Center, Inc. and Affiliate  
Washington, D.C.

### ***Opinion***

We have audited the consolidated financial statements of Food Research & Action Center, Inc. and Affiliate (FRAC), which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of Food Research & Action Center, Inc. and Affiliate, Inc. as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of FRAC and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about FRAC's ability to continue as a going concern within one year after the date that these consolidated financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of FRAC's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about FRAC's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

**Forvis Mazars, LLP**

**New York, New York  
September 26, 2025**

**Food Research & Action Center, Inc. and Affiliate**  
**Consolidated Statements of Financial Position**  
**December 31, 2024 and 2023**

	<u>2024</u>	<u>2023</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 2,559,210	\$ 2,159,231
Investments	99,932	1,693,323
Receivables		
Contribution and grants receivable, net	9,426,193	7,653,131
Deposits	-	36,641
Prepaid expenses	65,151	20,651
Right-of-use assets - operating lease	-	652,218
Property and equipment, net	-	178,007
<b>Total Assets</b>	<u>\$ 12,150,486</u>	<u>\$ 12,393,202</u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Liabilities</b>		
Accounts payable	\$ 229,735	\$ 646,942
Accrued expenses and related liabilities	628,542	749,223
Grants payable	5,331,169	3,499,866
Deferred revenue	57,750	89,500
Operating lease liabilities	-	726,216
<b>Total Liabilities</b>	<u>6,247,196</u>	<u>5,711,747</u>
<b>Net Assets</b>		
Without donor restrictions		
General operating	563,367	(1,194,209)
Board designated for operating reserves	99,932	1,693,326
<b>Total Net Assets Without Donor Restrictions</b>	663,299	499,117
<b>With Donor Restrictions</b>	<u>5,239,991</u>	<u>6,182,338</u>
<b>Total Net Assets</b>	<u>5,903,290</u>	<u>6,681,455</u>
<b>Total Liabilities and Net Assets</b>	<u>\$ 12,150,486</u>	<u>\$ 12,393,202</u>

**Food Research & Action Center, Inc. and Affiliate**  
**Consolidated Statements of Activities**  
**Years Ended December 31, 2024 and 2023**

	2024			2023		
	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>Revenues, Gains (Losses), and Other Support</b>						
Contributions	\$ 1,475,324	\$ 3,684,110	\$ 5,159,434	\$ 443,511	\$ 8,161,140	\$ 8,604,651
Government grants	14,268,564	-	14,268,564	6,134,520	-	6,134,520
Contracts	345,442	-	345,442	256,360	-	256,360
Conference fees and sponsorships	1,007,460	-	1,007,460	766,045	-	766,045
Donated services	-	-	-	400	-	400
Investment return, net	7,707	-	7,707	239,728	-	239,728
Net assets released from restrictions	<u>4,626,457</u>	<u>(4,626,457)</u>	<u>-</u>	<u>3,429,182</u>	<u>(3,429,182)</u>	<u>-</u>
<b>Total Revenues, Gains (Losses), and Other Support</b>	<u>21,730,954</u>	<u>(942,347)</u>	<u>20,788,607</u>	<u>11,269,746</u>	<u>4,731,958</u>	<u>16,001,704</u>

**Food Research & Action Center, Inc. and Affiliate**  
**Consolidated Statements of Activities**  
**Years Ended December 31, 2024 and 2023**

**(Continued)**

	2024			2023		
	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>Expenses</b>						
Program services						
Child Nutrition	\$ 1,798,532	\$ -	\$ 1,798,532	\$ 2,014,011	\$ -	\$ 2,014,011
SNAP	472,971	-	472,971	808,822	-	808,822
Early Childhood Nutrition	13,759,209	-	13,759,209	5,506,790	-	5,506,790
Legislative	517,087	-	517,087	622,115	-	622,115
Root causes and specific populations	313,302	-	313,302	425,859	-	425,859
D.C. Hunger Solutions	433,534	-	433,534	521,975	-	521,975
Maryland Hunger Solutions	745,177	-	745,177	916,821	-	916,821
Communications	781,071	-	781,071	976,339	-	976,339
Network Engagement	1,430,396	-	1,430,396	1,070,852	-	1,070,852
FRAC Action Council	67,183	-	67,183	125,537	-	125,537
<b>Total Program Services</b>	<u>20,318,462</u>	<u>-</u>	<u>20,318,462</u>	<u>12,989,121</u>	<u>-</u>	<u>12,989,121</u>
Supporting services						
Management and general	783,532	-	783,532	1,212,714	-	1,212,714
Development	464,778	-	464,778	745,988	-	745,988
<b>Total Supporting Services</b>	<u>1,248,310</u>	<u>-</u>	<u>1,248,310</u>	<u>1,958,702</u>	<u>-</u>	<u>1,958,702</u>
<b>Total Expenses</b>	<u>21,566,772</u>	<u>-</u>	<u>21,566,772</u>	<u>14,947,823</u>	<u>-</u>	<u>14,947,823</u>
<b>Change in Net Assets</b>	164,182	(942,347)	(778,165)	(3,678,077)	4,731,958	1,053,881
<b>Net Assets, Beginning of Year</b>	<u>499,117</u>	<u>6,182,338</u>	<u>6,681,455</u>	<u>4,177,194</u>	<u>1,450,380</u>	<u>5,627,574</u>
<b>Net Assets, End of Year</b>	<u>\$ 663,299</u>	<u>\$ 5,239,991</u>	<u>\$ 5,903,290</u>	<u>\$ 499,117</u>	<u>\$ 6,182,338</u>	<u>\$ 6,681,455</u>

**Food Research & Action Center, Inc. and Affiliate**  
**Consolidated Statements of Functional Expenses**  
**Years Ended December 31, 2024 and 2023**

	2024														
	Program Services										Supporting Services				
	Child Nutrition	SNAP	Early Childhood Education	Legislative	Root Causes and Specific Populations	D.C. Hunger Solutions	Maryland Hunger Solutions	Communi-cations	Network Engagement	FRAC Action Council	Total Program Services	Management and General	Development	Total Supporting Services	Total
Salaries	\$ 708,713	\$ 330,218	\$ 1,154,794	\$ 360,621	\$ 184,795	\$ 299,949	\$ 503,079	\$ 424,890	\$ 254,341	\$ 52,105	\$ 4,273,505	\$ 282,489	\$ 317,648	\$ 600,137	\$ 4,873,642
Benefits and taxes	175,570	80,890	57,476	87,845	83,143	63,965	123,452	151,074	82,839	5,924	912,178	162,249	82,010	244,259	1,156,437
Consultants	64,500	24,749	472,637	16,251	12,657	32,789	25,047	92,167	208,509	4,146	953,452	211,631	14,607	226,238	1,179,690
Meetings and travel	13,937	3,699	11,108	965	513	1,720	8,377	1,980	511,035	154	553,488	2,536	4,392	6,928	560,416
Facilities	41,950	23,743	38,892	18,885	15,709	19,308	60,694	40,531	23,953	2,339	286,004	45,887	29,897	75,784	361,788
Software, subscriptions, and equipment	15,851	7,678	28,149	30,186	4,754	8,805	16,283	64,263	17,645	1,291	194,905	57,593	10,044	67,637	262,542
Printing, postage, and supplies	1,349	514	1,718	466	512	5,603	5,729	1,059	6,912	128	23,990	7,094	543	7,637	31,627
Other expenses	3,249	1,480	5,538	1,868	1,219	1,395	2,516	5,107	19,663	1,096	43,131	14,053	5,637	19,690	62,821
Grants	773,413	-	11,988,897	-	10,000	-	-	-	305,499	-	13,077,809	-	-	-	13,077,809
<b>Total operating expenses</b>	<b>\$ 1,798,532</b>	<b>\$ 472,971</b>	<b>\$ 13,759,209</b>	<b>\$ 517,087</b>	<b>\$ 313,302</b>	<b>\$ 433,534</b>	<b>\$ 745,177</b>	<b>\$ 781,071</b>	<b>\$ 1,430,396</b>	<b>\$ 67,183</b>	<b>\$ 20,318,462</b>	<b>\$ 783,532</b>	<b>\$ 464,778</b>	<b>\$ 1,248,310</b>	<b>\$ 21,566,772</b>
	2023														
	Program Services										Supporting Services				
	Child Nutrition	SNAP	Early Childhood Education	Legislative	Root Causes and Specific Populations	D.C. Hunger Solutions	Maryland Hunger Solutions	Communi-cations	Network Engagement	FRAC Action Council	Total Program Services	Management and General	Development	Total Supporting Services	Total
Salaries	\$ 837,211	\$ 410,202	\$ 993,324	\$ 445,977	\$ 288,826	\$ 372,744	\$ 604,035	\$ 533,031	\$ 292,846	\$ 102,291	\$ 4,880,487	\$ 561,950	\$ 500,520	\$ 1,062,470	\$ 5,942,957
Benefits and taxes	179,226	126,469	194,782	101,630	83,479	63,857	138,765	129,243	69,152	11,831	1,098,434	247,744	100,945	348,689	1,447,123
Consultants	47,860	184,291	175,064	13,120	14,425	45,723	61,745	177,176	30,260	5,212	754,876	226,678	77,048	303,726	1,058,602
Meetings and travel	19,869	19,467	26,979	3,864	5,336	5,921	8,023	9,278	566,871	705	666,313	15,614	15,849	31,463	697,776
Facilities	50,258	27,211	47,912	26,888	17,943	22,688	86,307	49,762	27,383	2,682	359,034	76,585	36,208	112,793	471,827
Software, subscriptions, and equipment	4,641	2,918	29,369	26,633	3,234	3,595	10,753	66,525	42,215	1,168	191,051	63,382	7,478	70,860	261,911
Printing, postage, and supplies	1,367	987	1,666	979	1,386	4,519	3,195	2,656	2,235	147	19,137	4,044	1,341	5,385	24,522
Other expenses	2,912	2,277	3,607	3,024	1,230	2,928	3,998	8,668	14,890	1,501	45,035	16,717	6,599	23,316	68,351
Grants	870,667	35,000	4,034,087	-	10,000	-	-	-	25,000	-	4,974,754	-	-	-	4,974,754
<b>Total operating expenses</b>	<b>\$ 2,014,011</b>	<b>\$ 808,822</b>	<b>\$ 5,506,790</b>	<b>\$ 622,115</b>	<b>\$ 425,859</b>	<b>\$ 521,975</b>	<b>\$ 916,821</b>	<b>\$ 976,339</b>	<b>\$ 1,070,852</b>	<b>\$ 125,537</b>	<b>\$ 12,989,121</b>	<b>\$ 1,212,714</b>	<b>\$ 745,988</b>	<b>\$ 1,958,702</b>	<b>\$ 14,947,823</b>

**Food Research & Action Center, Inc. and Affiliate**  
**Consolidated Statements of Cash Flows**  
**Years Ended December 31, 2024 and 2023**

	<u>2024</u>	<u>2023</u>
<b>Operating Activities</b>		
Change in net assets	\$ (778,165)	\$ 1,053,881
Items not (providing) requiring operating cash flows		
Depreciation and amortization	86,597	91,696
Loss on disposal of property and equipment	91,410	-
Net realized and unrealized gain on investments	(7,707)	(239,728)
Noncash operating lease expense	652,218	331,562
Changes in		
Contribution and grants receivable, net	(1,773,062)	(5,707,268)
Contracts receivable, net	-	30,000
Deposits	36,641	-
Prepaid expenses	(44,500)	74,472
Accounts payable and accrued expenses	(417,207)	112,472
Accrued expenses and related liabilities	(120,681)	76,330
Grants payable	1,831,303	3,499,866
Operating lease liabilities	(726,216)	(356,933)
Deferred revenue	(31,750)	24,500
<b>Net Cash Used in Operating Activities</b>	<u>(1,201,119)</u>	<u>(1,009,150)</u>
<b>Investing Activities</b>		
Purchase of investments	-	(452,640)
Proceeds from sale of investments	1,601,098	1,631,239
<b>Net Cash Provided by Investing Activities</b>	<u>1,601,098</u>	<u>1,178,599</u>
<b>Increase in Cash and Cash Equivalents</b>	399,979	169,449
<b>Cash and Cash Equivalents, Beginning of Year</b>	<u>2,159,231</u>	<u>1,989,782</u>
<b>Cash and Cash Equivalents, End of Year</b>	<u>\$ 2,559,210</u>	<u>\$ 2,159,231</u>

## **Note 1. Nature of Operations and Summary of Significant Accounting Policies**

### ***Nature of Operations***

Food Research & Action Center, Inc. and Affiliate (collectively, “FRAC”) consists of two entities: The Food Research & Action Center, Inc. and FRAC Action Council (the “Action Council”). All significant intercompany accounts and transactions have been eliminated in consolidation.

The Food Research & Action Center, Inc. is a 501(c)(3) public charity, nonprofit organization, headquartered in Washington, D.C., with an office in Baltimore, Maryland. The Food Research & Action Center, Inc. works to improve the nutrition, health, and well-being of people struggling against poverty-related hunger in the United States through advocacy, partnerships, and by advancing bold and equitable policy solutions.

The Food Research & Action Center, Inc. conducts research and studies in the field of hunger, nutrition, and anti-hunger and anti-poverty policy; provides information, publications, best practices, training and technical assistance to individuals and groups regarding the incidence of, and causes of, hunger and food insecurity, and regarding federal, state and local governmental and private programs to reduce hunger and food insecurity and improve nutrition; disseminates information to national, state and local government officials, public and private, nonprofit service providers and advocacy organizations, the media and the general public; engages in public policy advocacy; and provides counsel to indigent persons and groups with regard to nutrition problems. The Food Research & Action Center, Inc. is supported primarily by grants from foundations.

The Action Council was incorporated in 2008 to promote social welfare within the meaning of Section 501(c)(4) of the Internal Revenue Code, by educating the public and promoting public policies and programs that prevent hunger, improve nutrition, reduce poverty, and protect health and well-being.

The following is a brief description of the significant program services of FRAC:

### ***Child Nutrition***

FRAC seeks to reduce childhood hunger, improve nutrition, improve food security and economic security, improve health and school achievement, and use child nutrition programs to support services for school-aged children in communities across the country. FRAC works with local, state, national groups, and public agencies to assure that as many eligible children as possible are enrolled in programs such as school breakfast, school lunch, the summer food program, and after-school nutrition programs, and that the food served is as nutritious as possible. FRAC provides research, public policy advocacy, analysis, training, technical assistance, materials and regranting to various state and local 501(c)(3) groups and public agencies to better serve low-income individuals.

### ***SNAP***

FRAC works with national, state, and local groups to protect and improve SNAP benefits for low-income people. Through research, public policy advocacy, training, technical assistance, regranting, and dissemination of information, analysis, and descriptions of model approaches, FRAC assists in getting SNAP benefits to eligible, needy families with children, immigrants, seniors, unemployed persons, and other low-income people.

### ***D.C. Hunger Solutions***

FRAC’s District of Columbia project is dedicated to fighting hunger and improving the nutrition, health, and well-being of low-income people in the District of Columbia through advocacy, outreach, training, policy analysis, technical assistance, partnerships, and dissemination of materials.

**Food Research & Action Center, Inc. and Affiliate**  
**Notes to Consolidated Financial Statements**  
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***Maryland Hunger Solutions***

FRAC's Maryland project is dedicated to fighting hunger and improving the nutrition, health, and well-being of low-income people in Maryland through advocacy, outreach, training, policy analysis, technical assistance, partnerships, and dissemination of materials.

***Early Childhood Nutrition***

Through research, public policy advocacy, technical assistance, training and distribution of materials to local, regranting, state, and national organizations, FRAC works to reduce hunger, improve nutrition and thereby improve the food security, economic security, health, development, school readiness, and well-being of infants and preschoolers.

***Legislative***

The Legislative unit directs the implementation of FRAC's legislative agenda, working directly with members of Congress and their staff, USDA, national organizations, and FRAC's state and local grassroots network. The Legislative unit works extensively in coalitions with other national anti-hunger and anti-poverty organizations bringing together national and state partners to advocate for policies and proposals to strengthen and protect the federal food assistance programs.

***Root Causes and Specific Populations***

The Root Causes and Specific Populations unit works to enhance FRAC's efforts to address root causes of hunger and disproportionate rates of hunger among specific populations. The program leads efforts to address hunger among older adults and immigrants and builds out cross-unit collaboration to deepen coordination on existing and new work on targeted specific populations. The unit also addresses broader root causes of hunger – poverty, lack of housing, etc., by engaging with partners, developing materials, and mobilizing the anti-hunger community.

***Communications***

The Communications unit spearheads the development and implementation of a multi-faceted strategic communications framework to help advance FRAC's mission to end hunger in America. This includes the design and production of publications, media relations, social media, website, email, speeches, and other needed communications support for all of FRAC's units.

***Network Engagement***

The network engagement team leads the customer relationship management platform, in-person, and virtual network events, as well as maintaining and forging new relationships with local and state-based organizations working to eradicate poverty related hunger.

***Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses and other changes in net assets during the reporting period. Actual results could differ from those estimates.

**Food Research & Action Center, Inc. and Affiliate**  
**Notes to Consolidated Financial Statements**  
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***Cash Equivalents***

FRAC considers all liquid investments with original maturities of three months or less to be cash equivalents. Uninvested cash and cash equivalents included in investment accounts are not considered to be cash and cash equivalents.

At December 31, 2024, FRAC's cash accounts exceeded federally insured limits by approximately \$2,300,000.

***Investments and Investment Return***

Investments having a readily determinable fair value are carried at fair value.

Investment return includes dividend, interest, and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, less external and direct internal investment expenses. Gains and losses on the sale of securities are recorded on the trade date and are determined using the specific identification method.

***Property and Equipment***

Property and equipment acquisitions over \$5,000 are stated at cost, less accumulated depreciation, and amortization. Depreciation and amortization is charged to expense on the straight-line basis over the estimated useful life of each asset. Assets under finance lease obligations and leasehold improvements are amortized over the shorter of the lease term or respective estimated useful lives.

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Leasehold improvements	3 to 11 years
Furniture	4 to 11 years
Computer and office equipment	3 to 5 years

***Deposits***

Deposits represent funds paid to landlords and consultants which are held until a lease expires or is terminated or the contractual services have ended. FRAC does not classify these assets as restricted cash for purposes of the consolidated statements of cash flows.

***Long-Lived Asset Impairment***

FRAC evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the years ended December 31, 2024 and 2023.

***Net Assets***

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor restrictions.

Net assets without donor restrictions are available for use in general operations and not subject to donor or grantor restrictions. The Board has designated, from net assets without donor restrictions, net assets for an operating reserve.

**Food Research & Action Center, Inc. and Affiliate**  
**Notes to Consolidated Financial Statements**  
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Net assets with donor restrictions are subject to donor or grantor restrictions. Some restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other restrictions are perpetual in nature, where the donor or grantor stipulates that resources be maintained in perpetuity.

**Government Grants**

Revenues from government agencies are recognized when earned. Expense-based grants are recognized as allowable expenses are incurred. Performance-based grants are recognized as milestones are achieved. Laws and regulations related to government programs are subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates may change by a material amount in the near term. Additionally, noncompliance with such laws and regulations could result in fines, penalties, and exclusion from the government programs.

**Contributions**

Contributions are provided to FRAC either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts – with or without donor restrictions. The value recorded for each contribution is recognized as follows:

Nature of the Gift	Value Recognized
Conditional gifts, with or without restriction	
Gifts that depend on FRAC overcoming a donor-imposed barrier to be entitled to the funds	Not recognized until the gift becomes unconditional, <i>i.e.</i> , the donor-imposed barrier is met
Unconditional gifts, with or without restriction	
Received at date of gift – cash and other assets	Fair value
Received at date of gift – property, equipment, and long-lived assets	Estimated fair value
Expected to be collected within one year	Net realizable value
Collected in future years	Initially reported at fair value determined using the discounted present value of estimated future cash flows technique

In addition to the amount initially recognized, revenue for unconditional gifts to be collected in future years is also recognized each year as the present-value discount is amortized using the level-yield method.

When a donor stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions. Absent explicit donor stipulations for the period of time that long-lived assets must be held, expirations of restrictions for gifts of land, buildings, equipment, and other long-lived assets are reported when those assets are placed in service.

Gifts that are originally restricted by the donor and for which the restriction is met in the same time period the gift is received are recorded as revenue with donor restrictions and then released from restriction.

Conditional contributions having donor stipulations which are satisfied in the period the gift is received are recorded as revenue and net assets without donor restrictions.

**Food Research & Action Center, Inc. and Affiliate**  
**Notes to Consolidated Financial Statements**  
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***Donated Services***

Contributions of services are recognized as revenue at their estimated fair value only when the services received create or enhance nonfinancial assets or require specialized skills possessed by the individuals providing the service and the service would typically need to be purchased if not donated.

FRAC receives contributed legal services for its retirement account. FRAC estimates the fair value of these services on the basis of purchasing similar services in the United States. During the years ended December 31, 2024 and 2023, FRAC recognized donated legal services of \$0 and \$400, respectively. The related expenses are included in consultants on the consolidated statements of functional expenses. Contributed services have been included in donated services on the consolidated statements of activities.

***Functional Expenses***

The costs of supporting the various programs and other activities have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general, and development categories based on salaries and other methods.

***Income Taxes***

The Food Research & Action Center, Inc. is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code (the Code). In addition, The Food Research & Action Center, Inc. has been determined by the Internal Revenue Service (IRS) not to be a private foundation within the meaning of Section 509(a) of the Code. The Action Council is exempt from the payment of income taxes on its exempt activities under Section 501(c)(4) of the Internal Revenue Code. FRAC is subject to income taxes on revenue generated from other sources unrelated to its exempt purpose. Due to its tax-exempt status, FRAC is not subject to income taxes and does not have any unrelated business income for the years ended December 31, 2024 and 2023. FRAC is required to file, and does file, tax returns with the IRS and other taxing authorities.

***Leases***

FRAC determines if an arrangement is a lease or contains a lease at inception. Leases result in the recognition of ROU assets and lease liabilities on the consolidated statements of financial position. ROU assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease, measured on a discounted basis. FRAC determines lease classification as operating or finance at the lease commencement date.

FRAC combines lease and nonlease components, such as common area and other maintenance costs, and accounts for them as a single-lease component in calculating the ROU assets and lease liabilities for its office buildings and office equipment. In addition, for certain equipment leases, FRAC applies a portfolio approach to effectively account for the operating lease ROU assets and liabilities.

At lease commencement, the lease liability is measured at the present value of the lease payments over the lease term. The ROU asset equals the lease liability adjusted for any initial direct costs, prepaid or deferred rent, and lease incentives. FRAC has made a policy election to use a risk-free rate (the rate of a zero-coupon U.S. Treasury instrument) for the initial and subsequent measurement of all lease liabilities. The risk-free rate is determined using a period comparable with the lease term.

The lease term may include options to extend or to terminate the lease that FRAC is reasonably certain to exercise. Lease expense is generally recognized on a straight-line basis over the lease term.

FRAC has elected not to record leases with an initial term of 12 months or less on the consolidated statements of financial position. Lease expense on such leases is recognized on a straight-line basis over the lease term.

## **Note 2. Revenue from Contracts with Customers**

### ***Fee-for-Service Revenue***

Revenue from contracts with clients is reported at the amount that reflects the consideration to which FRAC expected to be entitled in exchange for performing consulting services. These amounts are due from the clients.

For revenues from clients, performance obligations are satisfied over time when services are provided to clients over the duration of the contracted period. FRAC believes this method provides a faithful depiction of the transfer of services over the term of the performance obligations based on the inputs needed to satisfy the obligation. Generally, FRAC bills the clients when the deliverables on the contracts are delivered to the client.

### ***Conference Fees and Sponsorship Revenue***

Revenue from conferences and sponsorships are reported at the amount that reflects the consideration to which FRAC expect to be entitled in exchange for the direct cost of the benefits received by the participants. These revenues are recognized over time.

### ***Transaction Price and Recognition***

FRAC determines the transaction price based on standard charges for economic value of the consulting services provided. Consideration amounts are not variable and, as the contracts are generally less than a year in duration, they do not have significant financing components.

Subsequent changes that are determined to be the result of denied claims are recorded as bad debt expense.

For the years ended December 31, 2024 and 2023, FRAC recognized revenue of \$345,442 and \$256,360, respectively, from consulting services provided to the client over time. FRAC recognized \$647,981 and \$283,528 of revenue from the exchange for the direct cost of the benefits received by the participants of conferences and sponsorships that occurred for the years ended December 31, 2024 and 2023, respectively.

### ***Contract Balances***

FRAC had receivables of \$23,750 from contracts with customers as of December 31, 2024 and no receivables from contracts with customers as of December 31, 2023. Contract liabilities as of December 31, 2024, December 31, 2023, and January 2023 were \$57,750, \$89,500, and \$65,000, respectively. There were no contract assets as of December 31, 2024, December 31, 2023, or January 1, 2023.

### ***Financing Components***

FRAC has elected the practical expedient allowed under the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 606-10-32-18 and does not adjust the promised amount of consideration from customers for the effects of a significant financing component due to FRAC's expectation that the period between the time the service is provided to a client and the time the client pays for that service will be one year or less.

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**Note 3. Grant Reimbursements Receivable and Future Commitments**

Government grants received are conditional upon incurring allowable expenditures as specified in the contract. FRAC receives its grant support through periodic claims filed with the respective funding sources, not to exceed a limit specified in the funding agreement. Since the consolidated financial statements of FRAC are prepared on the accrual basis, all earned portions of the grants not yet received as of December 31, 2024 have been recorded as receivables. Following are the grant commitments that extend beyond December 31, 2024:

Grant	Term	Grant Amount	Earned Through 2024	Amount Forfeited	Funding Available
USDA Food and Nutrition Service Community Innovation and Outreach Project	Sep 26, 2022 - Sep 30, 2027	\$ 20,000,000	\$ 10,547,112	\$ -	\$ 9,452,888
Equitable Access in Child Nutrition Program Project	Nov 29, 2022 - Dec 31, 2025	2,000,000	1,287,152	-	712,848
WIC American Rescue Plan	Apr 28, 2023 - Sep 30, 2027	24,000,000	7,439,308	-	16,560,692
Maryland State Department of Human Services Maryland Hunger Solutions	Oct 1, 2024 - Sep 30, 2027	2,764,860	108,285	-	2,656,575
Government of the District of Columbia Department of Human Services - D.C. Hunger Solutions	Oct 1, 2024 - Sep 30, 2025	280,824	71,657	-	209,167
		<u>\$ 49,045,684</u>	<u>\$ 19,453,514</u>	<u>\$ -</u>	<u>\$ 29,592,170</u>

Subsequent to year end, the Equitable Access in Child Nutrition Program Project grant was cancelled by the USDA Food and Nutrition Service.

FRAC provides grants to recipients that are conditional upon allowable expenditure. The following are grant commitments FRAC made to recipients that extend beyond December 31, 2024:

Grant	Term	Grant Amount	Earned Through 2024	Amount Forfeited	Funding Available
USDA Food and Nutrition Service Community Innovation and Outreach Project	Through 2027	\$ 7,139,420	\$ 1,171,255	\$ -	\$ 5,968,165
WIC American Rescue Plan	Through 2027	9,308,361	249,047	-	9,059,314
		<u>\$ 16,447,781</u>	<u>\$ 1,420,302</u>	<u>\$ -</u>	<u>\$ 15,027,479</u>

**Note 4. Investments and Fair Value Measurements**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. The hierarchy comprises three levels of inputs that may be used to measure fair value:

- Level 1** Quoted prices in active markets for identical assets or liabilities
- Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3** Unobservable inputs supported by little or no market activity and that are significant to the fair value of the assets or liabilities

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***Recurring Measurements***

The following tables present the fair value measurements of assets and liabilities recognized in the accompanying consolidated statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at December 31, 2024 and 2023:

	<b>Total Fair Value</b>	<b>Fair Value Measurements Using</b>		
		<b>Quoted Prices in Active Markets for Identical Assets (Level 1)</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)</b>
<b>2024</b>				
<b>Assets</b>				
Cash equivalents	\$ 99,932			
	<u>\$ 99,932</u>			

	<b>Total Fair Value</b>	<b>Fair Value Measurements Using</b>		
		<b>Quoted Prices in Active Markets for Identical Assets (Level 1)</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)</b>
<b>2023</b>				
<b>Assets</b>				
Investments				
Mutual funds	\$ 371,952	\$ 371,952	\$ -	\$ -
Exchange traded funds	1,230,847	1,230,847	-	-
U.S. Treasury bills	83,351	83,351	-	-
Total investments reported on the fair value hierarchy	<u>\$ 1,686,150</u>	<u>\$ 1,686,150</u>	<u>\$ -</u>	<u>\$ -</u>
Cash equivalents	7,173			
	<u>\$ 1,693,323</u>			

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying consolidated statements of financial position, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the years ended December 31, 2024 and 2023.

***Investments***

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections, and cash flows. Such securities are classified

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in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy. There were no Level 1 investments as of December 31, 2024, and there were no Level 2 or 3 investments as of December 31, 2024 and 2023.

**Note 5. Contribution and Grants Receivable, net**

Contribution and grants receivable, net, as of December 31, 2024 and 2023, consists of the following:

	<b>2024</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Due within one year	\$ 7,484,529	\$ 1,941,664	\$ 9,426,193
	<b>2023</b>		
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Due within one year	\$ 3,938,680	\$ 2,269,475	\$ 6,208,155
Due within one to two years	-	1,519,664	1,519,664
	3,938,680	3,789,139	7,727,819
Less discount to present value	-	(74,688)	(74,688)
Present value of contributions receivable	<u>\$ 3,938,680</u>	<u>\$ 3,714,451</u>	<u>\$ 7,653,131</u>

Discount rates used for 2023 was 4.87%.

**Note 6. Property and Equipment**

Property and equipment at December 31, 2024 and 2023 consists of:

	<b>2024</b>	<b>2023</b>
Furniture	\$ -	\$ 8,928
Computer and office equipment	128,510	128,510
Leasehold improvements	-	441,537
	128,510	578,975
Less accumulated depreciation and amortization	(128,510)	(400,968)
	<u>\$ -</u>	<u>\$ 178,007</u>

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**Note 7. Retirement Plan**

FRAC has a qualified tax-deferred annuity plan under Section 403(b) of the Internal Revenue Code for eligible employees working more than 20 hours per week. Employees can begin making contributions immediately upon hire and are eligible for a discretionary employer matching contribution of up to 5% of salary after one year of employment. FRAC made matching contributions totaling \$181,952 and \$231,278 for the years ended December 31, 2024 and 2023, respectively.

**Note 8. Net Assets With Donor Restrictions**

Net assets with donor restriction at December 31, 2024 and 2023 were available for the following activities:

	<u>2024</u>	<u>2023</u>
Subject to time and specified purpose restrictions		
Robert Wood Johnson Foundation	\$ -	\$ 1,519,664
Subject to expenditure for specified purpose		
Child nutrition	280,000	285,000
SNAP	50,000	30,000
Regranting	1,496,653	745,336
Early childhood nutrition	2,129,038	2,093,038
Root causes and specific populations	5,000	-
Maryland Hunger Solutions	40,000	85,000
Network Engagement	839,300	1,344,300
Supporting health	-	-
D.C. Hunger Solutions	50,000	80,000
Leadership Transition	350,000	-
	<u>\$ 5,239,991</u>	<u>\$ 6,182,338</u>

Net assets released from restrictions during the years ended December 31, 2024 and 2023 consist of the following:

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	<u>2024</u>	<u>2023</u>
Satisfaction of time and specified purpose restrictions		
Robert Wood Johnson Foundation	\$ -	\$ 35,000
Satisfaction of purpose restrictions		
Child nutrition	656,000	732,868
SNAP	80,000	131,500
Regranting	1,325,345	849,000
Early childhood nutrition	1,086,000	494,173
Root causes and specific populations	5,000	148,449
Maryland Hunger Solutions	179,112	372,506
Network Engagement	805,000	300,686
Supporting health	-	85,000
D.C. Hunger Solutions	140,000	280,000
Leadsheip Transition	350,000	-
	<u>\$ 4,626,457</u>	<u>\$ 3,429,182</u>

**Note 9. Leases**

***Nature of Leases***

FRAC has entered into the following lease arrangements:

***Operating Leases***

FRAC had leases for office spaces in Washington D.C. and Maryland. In November 2024, the lease for Washington D.C. was terminated on January 1, 2025. The lease for Maryland expired on June 30, 2024 and was not renewed. Lease payments have an escalating fee schedule, which ranges from 2% to 3% increase each year.

***Qualitative Disclosures***

The lease cost and other required information for the years ended December 31, 2024 and 2023 are:

	<u>2024</u>	<u>2023</u>
Lease expense		
Operating lease expense	\$ 236,111	\$ 343,753
Other information		
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows from operating leases	\$ 332,177	\$ 369,123
Weighted-average remaining lease term in years for operating leases	-	2 years
Weighted-average discount rate for operating leases	0.00%	1.38%

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**Note 10. Significant Estimates and Concentrations**

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

**Revenues**

For the years ended December 31, 2024 and 2023, all government grants were paid to FRAC from one governmental agency. For the year ended December 31, 2024, approximately 32% of all contributions received was from two sources. For the year ended December 31, 2023, approximately 62% of all contributions received was from two sources.

**Significant Estimates**

FRAC invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the accompanying consolidated statements of financial position.

**Note 11. Liquidity and Availability**

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of December 31, 2024 and 2023, comprise the following:

	<u>2024</u>	<u>2023</u>
Financial assets at year-end		
Cash	\$ 2,559,210	\$ 2,159,231
Investments	99,932	1,693,323
Receivables	9,426,193	7,653,131
	<u>12,085,335</u>	<u>11,505,685</u>
Total financial assets at year-end		
Less amounts not available to be used within one year		
With donor restrictions	(5,239,991)	(6,182,338)
Board-designated net assets	(99,932)	(1,693,326)
	<u>(5,339,923)</u>	<u>(7,875,664)</u>
Financial assets available to meet general expenditures within one year	<u>\$ 6,745,412</u>	<u>\$ 3,630,021</u>

FRAC manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. FRAC monitors liquidity and cash flows on an ongoing basis to ensure an appropriate amount of cash and cash equivalents are available to meet current expenditure needs. Management reports its financial position regularly to different committees of the Board and to the whole Board.

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As part of FRAC's liquidity management, FRAC has a goal to build an operating reserve equivalent of six months of operating expenditures. The board-designated operating reserve began during the year ended December 31, 2021. Amounts from board-designed funds could be made available, if necessary, through a Board resolution. FRAC invests excess cash in accordance with its investment policy. In 2024, the board approved drawdowns of approximately \$1,600,000 from the operating reserve during 2024 to meet obligations during the year.

**Note 12. Employee Retention Tax Credit**

The CARES Act, and subsequent legislation, provides a refundable employee retention tax credit (ERC) to eligible employers who meet either a gross receipts test or a government mandate test. The tax credit is equal to a specified percentage of qualified wages paid to employees subject to certain limits. FRAC has elected to account for these employee retention credits in accordance with ASC 958-605. FRAC has determined it qualifies for the tax credit and has claimed ERCs of \$569,899 and \$171,342 during the year ended December 31, 2023 for the years ended December 31, 2021 and 2020, respectively. As of December 31, 2024, \$741,241 of ERC grants are still outstanding.

Laws and regulations concerning the employee retention credit are complex and subject to varying interpretation. These credits may be subject to retroactive audit and review. There can be no assurance that regulatory authorities will not challenge FRAC's claim to the employee retention credit, and it is not possible to determine the impact this would have on FRAC.

**Note 13. Line of Credit**

On July 17, 2023, FRAC entered into a securities-based line of credit agreement in the amount of \$1,225,000 from Raymond James Bank with an interest rate of one month term SOFR plus 3% of applicable percentage and 0.11448% of credit spread adjustment. The line of credit is fully collateralized by the pledged securities held by the bank. There is no maturity date for the line. During the years ended December 31, 2024 and 2023, there were no drawdowns on the line of credit and no balances were outstanding.

**Note 14. Subsequent Events**

Subsequent events have been evaluated through September 26, 2025, which is the date the consolidated financial statements were available to be issued.